



**THE SECRETARY OF VETERANS AFFAIRS  
WASHINGTON**

May 2, 2025

The Honorable Jerry Moran  
Chairman  
Committee on Veterans' Affairs  
United States Senate  
Washington, DC 20510

Dear Mr. Chairman:

Thank you for your March 28, 2025, letter to the Department of Veterans Affairs (VA) regarding your request for an updated schedule and cost estimate for VA's Electronic Health Records Modernization (EHRM).

VA is committed to delivering on the Trump Administration's vision for a modernized electronic health record (EHR) system that ensures a seamless, interoperable health data exchange between VA and the Department of Defense (DoD). While the Biden Administration restarted the rollout in early 2025, its approach lacked a clear path forward for full implementation. Despite past delays, technical issues, and cost overruns, this administration is taking decisive steps to accelerate deployment, prioritizing efficiency, accountability, and innovation.

A Veteran-first approach demands a long-term strategy built on trust, transparency, and commitment to overcoming challenges—not a 1-year incremental step. To align with the Trump Administration's vision, the Electronic Health Record Modernization Integration Office, Veterans Health Administration, and vendor partners developed a comprehensive plan to address these barriers. The effort will deliver a single, accurate, lifetime health record for Veterans, integrating their health records from DoD, as promised by President Trump during his first term. It will enhance coordination for VA staff and clinicians, standardize health care delivery, and simplify the integration of other modern health technologies.

As we embark on deployment activities at Veterans Integrated Service Network 10 facilities and in Alaska, following our announcements in December 2024 and March 2025, our team is finalizing schedules and cost estimates associated with the calendar year 2026 announced sites.

We are committed to maintaining full transparency throughout this process. Our team will be providing regular updates on the costs and schedules of the EHRM program as they evolve. These updates will be available in the quarterly Congressionally Mandated Reports, as well as in the annual Congressionally Transmitted Reports on the Life Cycle Cost Estimate and the Cost-Budget Estimate, which VA will deliver in the coming months, as mandated by H.R. 118-122.

Page 2.

The Honorable Jerry Moran

My decision to responsibly accelerate the EHR rollout aligns with our strategic focus to put Veterans First, ensuring timely access and improved well-being for Veterans at the core of the health enterprise. This administration will not waiver in its commitment to ensuring VA delivers a fully functional, integrated EHR system that enhances care for Veterans. Thank you for your continued support of our mission.

Sincerely,

A handwritten signature in black ink, appearing to read 'D. Collins', with a stylized, cursive script.

Douglas A. Collins

Cc: The Honorable Richard Blumenthal  
The Honorable Mike Bost  
The Honorable Mark Takano  
The Honorable John Boozman  
The Honorable Jon Ossoff  
The Honorable John Carter  
The Honorable Wasserman Schultz